

BAF SUMMARY 2021/22

Risk title	Risk Ref no.	Trend	Risk score by month 2021/22												Target score	Strategic goal	
			May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr			
The Operating Plan and Development Plan will not be delivered according to plan	1	↔	12	8	8	#8	8									8	Goal 1: Create a system of opportunity
Change in Governance models and leadership	5	↔	12	12	12	#12	12									6	Goal 4: Deliver world class services, standards and evidence-based practices
Increasing change and uncertainty as the ICS develops	7	↔	12	12	12	#12	12									6	Goal 4: Deliver world class services, standards and evidence-based practices
Change management and moving towards a new planning & Operational delivery model	8	↔	12	12	12	#12	12									4	Goal 4: Deliver world class services, standards and evidence-based practices
Maintenance of Clinically led decision making	10	↔	15	15	#15	#15	15									5	Goal 2: Address inequality
The inability of the system to capture and capitalise on the lessons learnt during COVID pandemic	13	↔	12	12	#12	#12	8									8	Goal 3: Give people more control over their health and wellbeing
Regional way of working that is flexible	14	↔	6	6	6	#6	6									4	Goal 4: Deliver world class services, standards and evidence-based practices
Ability to deliver strategic commissioning at a system level	15	↔	12	12	#12	#12	12									8	Goal 1: Create a system of opportunity
Secure additional engagement resources within the desired timeframe	16	↔	12	12	12	#12	12									4	Goal 4: Deliver world class services, standards and evidence-based practices
Alignment of emerging national guidance direction	17	↔	9	9	9	#9	9									6	Goal 4: Deliver world class services, standards and evidence-based practices
The VCSE is not at the heart of ICS planning, infrastructure and service developments	32	↔					9									6	Goal 4: Deliver world class services, standards and evidence-based practices

KEY:

RED ORR indicates where the risk was de-escalated to the ORR

Risks that were not updated that month.

*Closed risks have been removed/closed from the BAF but may still be open risks being dealt with at a lower scrutiny level such as FPPG or JCG