

BAF SUMMARY 2021/22

Risk title	Risk Ref no.	Trend	Risk score by month 2021/22												Target score	Strategic goal	
			May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr			
The Operating & Development Plans not delivered on time	1	↔	12	8	8											8	Goal 1: Create a system of opportunity
The work to establish an ICS and ICP's does not sufficiently address the N/S Regional balance	2	↔	15	15	15											5	Goal 2: Address inequality
Patient views are fully considered	3	↔	12	12	#12											6	Goal 3: Give people more control over their health and wellbeing
Planning Implementation of Population Health Management	4	↔	12	12	#12											8	Goal 4: Deliver world class services, standards and evidence-based practices
Change in Governance models and leadership	5	↔	12	12	12											6	Goal 4: Deliver world class services, standards and evidence-based practices
Balanced distribution of access to Health & Care across boundaries	6	↔	15	15	15											10	Goal 2: Address inequality
Increasing change and uncertainty as the ICS develops	7	↔	12	12	12											6	Goal 4: Deliver world class services, standards and evidence-based practices
Change management and moving towards a new planning & Operational delivery model	8	↔	12	12	12											4	Goal 4: Deliver world class services, standards and evidence-based practices
Increased collaboration with District	9	↔	12	12	12											6	Goal 1: Create a system of opportunity
Maintenance of Clinically led decision making	10	↔	15	15	#15											5	Goal 2: Address inequality
Stability of the ICS	11	↔	9	12	12											6	Goal 4: Deliver world class services, standards and evidence-based practices
Detailed workforce analysis required to address the needs of the system	12	↔	16	16	#16											8	Goal 1: Create a system of opportunity
The inability of the system to capture and capitalise on the lessons learnt during COVID pandemic	13	↔	12	12	#12											8	Goal 3: Give people more control over their health and wellbeing
Regional way of working that is flexible	14	↔	6	6	6											4	Goal 4: Deliver world class services, standards and evidence-based practices
Ability to deliver strategic commissioning at a system level	15	↔	12	12	#12											8	Goal 1: Create a system of opportunity
Secure additional engagement resources within the desired timeframe	16	↔	12	12	12											4	Goal 4: Deliver world class services, standards and evidence-based practices
Alignment of emerging national guidance direction	17	↔	9	9	9											6	Goal 4: Deliver world class services, standards and evidence-based practices
Failure to deliver the LTP financial trajectory	18	↔	16	16	#16											9	Goal 2: Address inequality
The closedown of the CGG	19	↑	12	12	16											6	Goal 4: Deliver world class services, standards and evidence-based practices
The impact of Key Leadership changes	20	↔	12	12	12											9	Goal 4: Deliver world class services, standards and evidence-based practices
The totality of work output requirements across ICS transition	21	↔	16	16	16											9	Goal 4: Deliver world class services, standards and evidence-based practices
Lack of a system-wide Estates Strategy that reflects the needs of the ICS	22	↔	12	12	#12											6	Goal 1: Create a system of opportunity
Mechanical failure of the Main Building Structure at Hinchbrook Hospital	23	↔			#20											5	Goal 5: Risk escalated from organisation-specific BAFs
T4 General Adolescent Mental Health unit has closed Temporarily	24	↔			#16											4	Goal 5: Risk escalated from organisation-specific BAFs

KEY:

RED ORR indicates where the risk was de-escalated to the ORR

Risks that were not updated that month.

* Closed risks have been removed/closed from the BAF but may still be open risks being dealt with at a

lower scrutiny level such as FPPG or JCG