

Risk Description	Which ICS strategic goal does this impact?	What is the impact? What is the potential harm or hazard or delay?	Target risk score and date	Current risk score	Initial risk score & Date entered	Risk Movement	Movement rationale	Controls taken	Further Controls needed	Assurances & Gaps in Assurance	Update	Risk Owner(s)	Risk ID/Committee
			Consequence x likelihood	Consequence x likelihood	Consequence x likelihood	Risk movement since last update	Why has the risk score increased/ decreased/ not changed?	What are we doing about the risk?	What more do we need to be doing about the risk to mitigate its potential impact?	How will we know the mitigations are having an impact and where are we failing to gain that assurance?	Date last updated		Ref no. Overseeing Committee
The draft Operating Plan and Development Plan will not be delivered on time and subsequent system planning and programmes of work will be affected.		Non compliance will result in reputation impact for the ICS Inability to effectively plan for system delivery, therefore goals will not be met.	8	12	16	↔	New risk	Executive leads are working with CF to develop Operational and Development plans.	Engagement events with system colleagues to ensure there is buy-in.	Delivery of robust plans that set out the system plans objectives are delivered on time. Plans are ratified by system partners, approved by region and support the operational running for 2021/22 and ICS delivery.	24.03.21	Louis Kamfer, DoF, Kit Connick, DoS&P	01 FPPG
			21/04/2021		24/03/2021								
			4 2		4 3								
The work to establish an ICS and ICPs does not sufficiently address the North/ South/Regional balance in terms of equity of access to care and resources.		Exacerbates existing health inequalities Affects population health outcomes Undermines aims of ICS	5	15	20	↔	New risk	Identification of health inequalities as a core strategic aim of the ICS. Using data to inform decision making	System governance in place to support effective decision making at Place level. Clarity of strategic plan and operational plan to address health inequalities	Population health outcome data Patient feedback	24.03.21	System Leaders & Managing Directors for ICPs	02 SL
			31/03/2022		24/03/2021								
			5 1		5 3								
We do not ensure the patient views are fully considered and engaged in decision-making about system-level changes and service developments.		Reputation impact Lack of diversity of views in decision-making Lack of patient input into services that affect their care, health and wellbeing.	8	12	16	↔	New risk	Positive and proactive engagement to date with patient groups and Healthwatch etc	Engagement Strategy to be developed, and clear standards for patient engagement throughout any change processes	Feedback from patient groups and Healthwatch Services are developed that respond to and anticipate patient need	24.03.21	Comms & Engagement Team/ Carol Anderson, DoN	03 SL
			31/12/2021		24/03/2021								
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