

Public Meeting

**Meeting:** Sustainability and Transformation Partnership (STP) Board  
**Date and Time:** 30 January 2020 – 12:30pm  
**Venue:** Kings Suite, Wood Green Animal Shelter, Huntingdon

Members:

Caroline Walker (CW)	Chief Executive	North West Anglia NHS Foundation Trust
Chess Denman (CD)	Medical Director	Cambridgeshire and Peterborough NHS Foundation Trust
Claire Stoneham (CS)	Executive Programme Director	System Delivery Unit
Cllr Anna Bailey (AB)	Chair of Adults Committee	Cambridgeshire County Council
Cllr Wayne Fitzgerald (WF)	Deputy Leader and Cabinet Member	Integrated Adult Social Care and Health, PCC
James Morrow (JM)	Co-Chair	South Alliance
Julie Spence (JS)	Chair	Cambridgeshire and Peterborough NHS Foundation Trust
Katie Bramall-Stainer (KB)	Chief Executive	Cambridgeshire Local Medical Committee
Liz Robin (LR)	Director of Public Health	Cambridgeshire & Peterborough
Louis Kamfer (LK)	Chief Finance Officer	Cambridgeshire and Peterborough CCG
Matthew Winn (MW)	Chief Executive	Cambridgeshire Community Services NHS Trust
Michael More (MM)	Interim STP Chair	STP
Mustafa Malik (MMa)	Chief Executive Officer	Greater Peterborough Network
Neil Modha (NM)	GP	Greater Peterborough Network
Oliver Judges (OJ)	Interim Chair	Cambridgeshire Community Services NHS Trust
Prof John Wallwork (JW)	Chair	Royal Papworth Hospital NHS Foundation Trust
Rob Hughes (RH)	Chair	North West Anglia NHS Foundation Trust
Tracy Dowling (TD)	Chief Executive	Cambridgeshire and Peterborough NHS Foundation Trust
Will Bailey (WB)	Director of Operations	Cambridgeshire GP Network
Will Patten		

In attendance:

Alison Ives (AI) <i>Minutes</i>	System Governance Manager	System Delivery Unit
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Apologies:

Alex Gimson (AG)	Chair	STP, Clinical Communities Forum
Gary Howsam (GH)	Clinical Chair	Cambridgeshire and Peterborough, CCG
Jan Thomas (JT)	Chief Officer	Cambridgeshire and Peterborough, CCG
Nicola Ayton (NA)	Co-Chair	South Alliance
Paul Scott (PS)	Chair	Financial Planning and Performance Group
Roland Sinker (RS)	Interim STP Accountable Officer	
Stephen Posey (SP)	Chief Executive	Royal Papworth Hospital NHS Foundation Trust
Wendi Ogle-Welbourn (WO-W)	Corporate Director	Cambridgeshire County Council and Peterborough City Council

Agenda

Action

Welcome and introductions

Apologies for absence: As above.

Declarations of interest: Dr. Katie Bramall-Stainer is a member of GPC England and GPC UK

Notification of AOB: As Above

1.0 North and South Alliance - Updates

Members of both the North and South Alliances presented to the STP Board some examples of work which they have completed since they were created in 2018.

Clinicians from both the North and South Alliances updated the STP Board on the work they have completed bringing together secondary and primary care. Considerable work has taken place on an innovation fund both in the North and South and progress can be noted in the work around Diabetes.

The South Alliance have worked closely with the local authority and are continuing the work of the Neighbourhood Cares pilot, taking on more accountability as a group of providers for place based care.

Both of the Alliances were able to demonstrate improved ways of working between secondary and primary care and show a new paradigm for delivering specialist services. The Alliances are working closely with the Primary Care Networks and there is still a strong desire to resource these PCN's with dedicated project management from within the System.

MM thanked the Alliances for the work they have completed thus far, and the presentations collectively show the importance of this as the strand of the STP strategy.

The STP Board **acknowledged** the request for resource redistribution from within the System to support their work and of the congruence of that with the strategy.

JRC mentioned in her presentation the work completed by Essex STP to take them from bottom quartile to top quartile in Diabetes care. The STP Board have requested more information on how they were able to make these beneficial changes, the cost of this work, where the money came from and the wider impact.

**\*\*Action: North Alliance to provide further information, as part of the development of the diabetes work, on the impact of the changes in Essex. The cost of this work, where the money came from and the wider impact.**

JRC/  
RM

MM thanked all colleagues who presented to the Board and noted that this work needs active recognition and continued visible endorsement by the Board and Senior Leaders in the System to support their work. The STP acknowledge that the Alliances needs promotion by senior leaders particularly around engagement with clinicians from an acute setting.

## 2.0 Long Term Plan (LTP) Update

The national NHS LTP was published early 2019 and set out expectations on the development of NHS services over the next five years. There were a number of specific must do's which local Systems had to take forward into their planning. The LTP also highlighted the need for STP's to think about how they would develop into Integrated Care Systems (ICS) in April 2021.

As a System we recognise we have a significant financial challenge to work with both this year and in future years and we acknowledge we need to address how we move towards a more sustainable financial position.

As a System we have set out a number of significant transformational priorities, things we as an STP Board and a group of System Leaders will need to focus on.

Our plan remains in draft and the finalisation of the plan from within the System and the National team looks likely to be at the end of March/beginning of April.

Cllr Anna Bailey commended the work of the System on their submission. AB noted that the plan is accessible and understandable with focus on the needs of the communities we serve.

## 3.0 Joint Clinical Group (JCG)

The STP Board welcomed Chess Denman to the meeting. Chess has recently been appointed as the chair of JCG and as such has been invited to become a member of the STP Board.

**\*\*Action: Add CD to all further meeting invites and circulation of papers.**

AI

JCG is a combination of Medical and Nursing Directors from the Acute Trusts, Primary Care and Pharmacy representation. The group has been brought together as our System did not have a collective meeting of clinical leaders. This group, whilst still in its initial stages, is maturing.

The priorities for JCG over the next six months are to become a mediating group between the Clinical Communities Forum (CCF) and the STP Board, to provide the Board with clinical advice around commissioning decisions and to think about how we implement our LTP into clinical reality and the impacts this will have.

As we implement our LTP we intend to make considerable changes to the System and in doing so we open up new ways for things to go wrong. Catching things early is a key clinical task that JCG will perform.

The STP **endorsed** the creation of the Joint Clinical Group and the addition of the JCG Chair on the Board was welcomed.

The STP discussed the importance of clinical input when making any significant changes and the JCG group need time and validation in order to make any decision.

#### 4.0 Questions from the public

The following question was submitted in advance of the meeting:

*Further to the July 2019 STP minutes when an Action was established for each Alliance that “Future reports to include updates on the PCNs that may need additional support,” could Alliance reports include a summary of each PCN’s:*

- *current maturity matrix stage,*
- *the date when they anticipate that they may be able to move to the next stage, and*
- *what support is needed to achieve this, if any?*

#### **MM provided the following response on behalf of the Alliances:**

*The Primary Care Networks (PCNs) launched in July 2019 with the introduction of a new National General Medical Services contract. Our Alliances supported the development of PCNs since their inception and have worked with PCN Clinical Directors to co-design support, taking into account each PCN’s maturity and the needs of the local population they serve.*

*This included providing clinical backfill; access to workshops and external facilitation to establish PCNs; leadership training; and dedicated resource and support through our Integrated Neighbourhoods programme. The maturity of PCNs varies and development is incremental. The initial focus has been on developing a shared approach to leadership and accountability, working across multiple GP practices with different populations, performance and management arrangements.*

*One of the key objectives of PCNs is to stabilise general practice and develop a sustainable foundation of Primary Care for the future. Alliances provide regular updates on the progress of PCNs to the STP Board.*

#### 5.0 AOB

TD informed the STP Board about the work of the STP for National apprenticeship Week taking place from the 3 February throughout Cambridgeshire and Peterborough.

MW requested for all organisations to please support the local authority’s tight timeline on the outline planning application for the Prince of Wales hospital and adjacent MoD Land. The deadline for responses is Feb 2020 via Mark Robbins at CCS.

**Meeting closed at 16:01**

**Date of next meeting: 27 February 2020, Fleming Room, Victoria House, Fulbourn. (PRIVATE)**

**Author: Alison Ives, System Governance Manager, System Delivery Unit.**