

Report to STP Board: 18 July 2019

Agenda item:	2.3.3		
Title:	Integration of Cardiology services (RPH and CUH)		
Lead:	Sam Higginson, Chief Operating Officer (COO), Cambridge University Hospitals Eilish Midlane, Chief Operating Officer (COO), Royal Papworth Hospital		
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Report purpose (<i>Please mark one in bold</i>)			
APPROVAL	DECISION	ASSURE	INFORM
Link to STP Priorities (<i>Please mark all applicable in bold</i>)			
AT HOME IS BEST	SAFE & EFFECTIVE HOSPITAL CARE, WHEN NEEDED	WE'RE ONLY SUSTAINABLE TOGETHER	SUPPORTED DELIVERY
Committees/groups where this has been presented to before (<i>including date</i>)			
<p>A Project Initiation Document has been presented at the following:</p> <p>Joint Transition Group (joint Royal Papworth Hospital (RPH) and Cambridge University Hospital (CUH) Executive group) 11 & 25 March 2019 RPH Board 7 February 2019 CUH Management Executive 21 March 2019 Joint RPH/CUH Cardiology Steering Group March 2019</p>			

Purpose of the paper
To provide an update to the Sustainability and Transformation Partnership (STP) Board on the plans and high level timelines for the establishment of an integrated cardiology service across RPH and CUH.
The STP Board are invited to:
The STP Board are asked to note on the contents of this report and the proposal for implementation of an integrated cardiology service for RPH and CUH.

1. INTRODUCTION / BACKGROUND

RPH successfully opened in new state of the art facilities on the Cambridge Biomedical Campus over April and May 2019. The co-location of RPH and CUH presents the opportunities for synergies to be achieved through the integration of some duplicated services which RPH and CUH currently provide separately.

The prospect of a combined cardiology service heralds an unprecedented opportunity to modernise the experiences of the patients who require expert care and treatment, as well as the workforce responsible for providing this service. The programme also aims to contribute to the release of capacity within CUH to enable progress on strategic priorities. This improvement agenda will impact not only staff and patients but will bring benefit to the wider health economy and allow both organisations to respond to the regional recommendations of GIRFT.

2. BODY OF REPORT

RPH and CUH have described an intention to integrate cardiology services in order to align services, improve patient outcomes, provide staff with a diverse working environment and offer significant career development opportunities. The combined cardiology service will be one of the world's leading centres and ideally placed to maximise research potential. The timeframe for completion of the integration is 1 April 2020.

In order to progress plans for the integration of cardiology services clinical and operational leads, supported by workforce, finance and digital, have been working closely to identify opportunities and develop future models of care delivery across the two organisations. The programme is being managed through a collaborative and inclusive approach with key stakeholders.

Progress to date is summarised below:

- Agreed a set of principles and key milestones for the service integration;
- Agreed and signed off the Project Initiation Document (PID) for the programme (attached as an annex to this report);
- Agreed future state clinical pathways for cardiac rhythm management, coronary artery disease, heart failure, heart valve disease, inherited cardiovascular conditions and structural heart disease;
- Implemented several short term collaborative projects to cultivate relationships between cardiology staff from each trust, align services, and solve some existing operational issues across sites e.g. AF clinic, additional CUH pacing lists;
- Developed strategies for the catheter laboratories and the cardiac physiology senior workforce.
- Established a monthly leadership meeting to plan and review the integration – comprised of operational and clinical management from both hospitals (Cardiology Steering Group); and
- Workstreams agreed and jointly led sub-groups to support each workstream established with a focus on understanding current services, mapping and agreeing future models of care delivery and implementing those models.

Greater detail on the programme content can be found within a PID, which defines the scope, goals, objectives, outputs, and overall approach for the integration of the Cardiology Departments of RPH and CUH. It also sets out what the programme is to deliver; timeframes; and the structure through which the programme will be managed.

3. RECOMMENDATIONS

The STP Board are asked to **note** on the contents of this report and the proposal for implementation of an integrated cardiology service for RPH and CUH.

July 2019