

Cambridgeshire and Peterborough Sustainability and Transformation Partnership

Board Members

Michael More (MM)

Chair, Cambridge University Hospitals NHS Trust (CUHFT) – Interim Chair

Mike became Chair of CUHFT on 11 April 2017. He joined the CUHFT Board of Directors in September 2013, bringing extensive experience from health, police, transport as well as local government. He was Chief Executive of Westminster City Council until the end of 2013.

Mike began his career at the National Audit Office in 1981. He was senior auditor at Cambridgeshire County Council in 1986 moving on to a number of increasingly high-level positions at the council including Head of Finance. Mike was appointed as the director of resource management of Suffolk County Council in 1999, and progressed to the position of Chief Executive in 2002, joining Westminster City Council as Chief Executive in April 2008.

Mike's other roles include non-executive director on the Joint Venture Board for the University Campus Suffolk, as well as positions as chair for the Prince's Trust for Suffolk and the East of England Regional Chief Executives' Group.

Mike also held a representative role on the Olympic Games Transport Board, overseeing the overall transport consequences of hosting the Games in London.

Mike holds a PhD from the University of Hull.

Roland Sinker (RS)

Interim STP Accountable Officer & Chief Executive, CUHFT

Roland started as Chief Executive of CUHFT in November 2015. Previously, he was the Acting Chief Executive at King's College Hospital NHS Foundation Trust, and spent from 2009 to 2015 as their Chief Operating Officer.

Coming from a legal and management consultancy background, Roland served as Strategy Director at King's between 2005 and 2008, and was the former Programme Director for King's Health Partners, the Academic Health Sciences Centre created between King's College London, King's College Hospital, Guy's & St Thomas' and South London and Maudsley NHS Foundation Trusts.



Clr Wayne Fitzgerald (WF)
Elected Representative, Peterborough City Council

Wayne is a Conservative City Councillor and has represented the West ward since 2006. He is Deputy Leader and Cabinet Member for Integrated Adult Social Care and Health.

Councillor Fitzgerald is responsible for the adult social care functions of the council, including adult protection, assessment, mental health services, learning disabilities, integrated equipment and enablement. He is also the lead representative on strategic bodies for adult social care including the Health and Wellbeing Board.



Cllr Anna Bailey (AB)
Elected Representative CCC

Anna is a Conservative County Councillor and has represented Ely South since 2013. She is Chair of the council's Adult Committee and is a member of the General Purposes Committee. She served on the Health and wellbeing Board until July 2017.

Anna is also a District Councillor on the East Cambridgeshire District Council.



Gillian Beasley (GB)
Chief Executive, CCC

Gillian has been Chief Executive of Peterborough City Council since 2002 and, in 2015, was also appointed as the Chief Executive of Cambridgeshire County Council. She is a solicitor by profession who started working in the public sector after qualifying in 1983.

Following a stint at Walsall Council, she moved to Cambridgeshire to work at the County Council, joining the unitary Peterborough City Council in 1998.



Wendi Ogle-Welbourn (WO-W)

Corporate: People and Communities, Cambridgeshire County Council (CCC) and Peterborough City Council (PCC)

Wendi is a qualified social worker and manager with more than 25 years' experience gained in Cambridgeshire, Bedfordshire and Essex County Councils.

Most of Wendi's career has focused on the delivery and commissioning of services that support children, families and communities, and she has received numerous awards for her work.



Liz Robin (LR)

Director of Public Health for Cambridgeshire & Peterborough

Dr Liz Robin is Director of Public Health for CCC and PCC, and a co-opted member of the Cambridgeshire and Peterborough Clinical Commissioning Group Governing Body. She leads a public health team which provides specialist public health advice to both Councils and to local NHS organisations. She is also responsible for commissioning local public health programmes such as smoking cessation services, weight management services, sexual health and contraception clinics and health promotion campaigns.



Liz started her public health 'career' while still at school - with summer jobs for the Dunn Nutrition Institute in Cambridge, and their field research unit in The Gambia. She trained in medicine at Oxford University and Westminster Medical School and after working as a hospital doctor went on to train in public health in East London. She became Director of Public Health (DPH) for East Cambridgeshire and Fenland in 2002, for Cambridgeshire in 2006, and for Peterborough (in addition to Cambridgeshire) in 2015.

Julie Spence (JS)

Chairman, Cambridgeshire & Peterborough NHS Foundation Trust (CPFT)

Julie has more than 30 years' public service with the police, most recently as Chief Constable of Cambridgeshire Constabulary. She has previously lectured on leadership and organisational management at Cambridge University and Anglia Ruskin University. Julie is also the Chair of the Police Mutual Assurance Society and a Trustee of Ormiston Families.



Tracy Dowling (TD)
Chief Executive, CPFT

Tracy joined CPFT from Cambridgeshire and Peterborough Clinical Commissioning Group where she was Chief Officer. Tracy has more than 30 years' experience with the NHS, including 12 years at boardroom level, after beginning her career as a radiographer. Before joining the Cambridge and Peterborough CCG, she was previously Director of Operations and Delivery with NHS England, working in the East Anglia Area Team and establishing systems of assurance for clinical commissioning. Prior to that, she was Director of Strategic Commissioning with NHS Suffolk for four years, both with the Primary Care Trust and subsequent CCGs.



Rob Hughes (RH)
Chairman, North West Anglia NHS Foundation Trust (NWAngliaFT)

Rob was Chairman of Peterborough and Stamford Hospitals NHS Foundation Trust from 1 April 2013 to 31 March 2017 and continued as Chairman of North West Anglia NHS Foundation Trust when it was created from 1 April 2017. Rob is a former Managing Director of Mars Food UK and has wide experience in national and international strategic development, and all aspects of sales, marketing, manufacturing, logistics, financial management and mergers and acquisitions. Rob is Co-Founder and Chairman of Anna's Hope, the children's brain tumour charity, and a Trustee and Deputy Chair of Brain Tumour Research. He was involved in the NHS Strategic Review of Children's Neuro Surgery.



Caroline Walker (CW)
Chief Executive, NWAngliaFT

Caroline became Chief Executive of NWAFT on 1 October 2018, having previously been in a joint role as Director of Finance and Deputy Chief Executive of the Trust. Her career within the NHS dates back to 1982 and has seen her work at University Hospitals of Leicester NHS Trust, Great Ormond Street Hospital, Barts and the London NHS Trust in finance roles. She has also been Chief Operating Officer at Loughborough University. In August 2015, she was appointed to lead an ongoing health system-wide programme to investigate the possible benefits of local healthcare providers working together to improve services and save money. She led on the programme to merge Peterborough and Stamford Hospitals with Hinchingbrooke Health Care Trust, which resulted in the formation of NWAFT on 1 April 2017.



Sarah Boulton (SB)
Chair, East of England Ambulance Service NHS Trust (EEAST)

Sarah has worked at NHS Board level for many years, chairing a number of NHS organisations, most recently as chair of NHS Midlands and East Strategic Health Authority. She has a background in business and finance having worked as a business and management lecturer and, more recently, as a management consultant advising on strategy, change and Board development.



Prof John Wallwork (JW)
Chairman, Royal Papworth Hospital Foundation Trust (RPHFT)

Professor Wallwork was appointed as Chairman of RPHFT in February 2014. He returned to Papworth Hospital as Chairman after spending thirty years at the forefront of transplant surgery and research at the Trust.

Professor Wallwork is Emeritus Professor of Cardiothoracic Surgery. He was a consultant based at Papworth Hospital in Cambridge until his retirement in July 2011.

Before being appointed as a Consultant in 1981, he was Chief Resident at Stanford University Hospital in California for nearly two years, where he first became involved in heart and heart-lung transplantation and played a major role in the development of heart-lung transplantation at Papworth Hospital. He performed Europe's first successful heart-lung transplant in 1984 and in 1986 he performed the world's first heart-lung and liver transplant with Professor Sir Roy Calne.

In January 2012 Professor Wallwork was recognised in Her Majesty the Queen's New Years Honours list and was awarded a CBE for services to health.



Stephen Posey (SP)
Chief Executive, RPHFT

Following 20 years of experience in the health service, spanning commissioning, provider and strategic roles, Stephen joined The Royal Papworth Hospital NHS Foundation Trust as its Chief Executive in November 2016.

Previously, Stephen was the Deputy Chief Executive at East and North Hertfordshire NHS Trust where he successfully delivered a £150 million investment programme to reconfigure acute services across East and North Hertfordshire to improve clinical outcomes and enable the development of specialist services. Stephen started his NHS leadership career at Papworth Hospital in 1998.

In addition to his role as Chief Executive, Stephen is a Director of Cambridge University Health Partners and he also chairs the NHS England Operational Delivery Network, East. Stephen is responsible for the development of the new state-of-the-art Royal Papworth Hospital which is due to open on the Cambridge Biomedical Campus in Spring 2019.



Gary Howsam (GH)
Clinical Chair, Cambridgeshire & Peterborough Clinical Commissioning Group (CCG)

Gary is a GP Partner at New Queen Street Surgery, Whittlesey and Stanground Surgery, he is also the Chair of the CCG's Governing Body. He has been involved in clinical commissioning through the former Greater Peterborough and Borderline Local Commissioning Groups. He was also one of the lead GPs for the Greater Peterborough Network, a federation of 29 GP practices in the greater Peterborough area who are working together to develop and trial different ways of working to improve access and patient care. Gary is also the Honorary Secretary and Representative to College Council for the East Anglian Faculty of the Royal College of General Practitioners (RCGP), and a Senior Clinical Tutor at the University of Cambridge.



Jan Thomas (JT)
Chief Officer, Cambridgeshire & Peterborough CCG

Jan has over 25 years' experience working in and with the NHS. Starting her career as a nurse, she has worked in acute NHS hospitals and senior roles in private sector healthcare.

Ms Thomas is focused on ensuring that the care received by the people in Cambridgeshire and Peterborough is the best care possible and that service users are put at the centre of decisions made by the CCG.



Nicola Scrivings (NS)
Chair, Cambridgeshire Community Services NHS Trust (CCS)

Nicola has been the CCS Chairman since January 2015 and, prior to that, was a Non-Executive Director with the Trust.

She brings more than 20 years experience with the Royal Mail, progressing from sales, marketing and operational management to a number of Director level roles including, from 2009 until 2013, Regional Operations Director (Anglia).

Nicola is also Group Chair of Cambridge Housing Society and is Chair of the Cambridgeshire Police and Crime Commissioner Joint Audit Committee.



Matthew Winn (MW)
Chief Executive, CCS

Matthew Winn has led CCS since 2007. Previously, he worked in London in acute care roles, local government and Primary Care Trusts.

He is a member of the NHS Employers Policy Board; management representative on the National Social Partnership Forum; Chair of the Bedfordshire/Luton and Milton Keynes Local Workforce Action Board and Chair of Eastern Clinical Research Network Partnership Group.

He has an MSc in Public Policy and Public Management, focusing on how organisations can work together, and he Chairs the National Community Services Network.



Alex Gimson (AG)
Care Advisory Group (CAG) Chair

Dr Alexander Gimson trained as a Liver Transplant Hepatologist at the Institute of Liver Studies, Kings College Hospital, London where he was a Consultant Hepatologist from 1991-93 before moving to the Cambridge Liver Transplant Unit in 1993.

He was Director of the Division of Medicine from Sept 2003 to 2013 and National Chair of Liver Transplantation Nov 2008 to 2013, and has since overseen the introduction of new national selection and organ allocation policies.

Since January 2016 he has been the Chair of the Cambridgeshire & Peterborough Sustainability and Transformation Partnership Care Advisory Group.



Paul Scott (PS)
Finance, Performance & Planning Group (FPPG) Chair

Paul joined Cambridge University Hospitals as Chief Finance Officer in October 2017. Previously, he held the position of Executive Director of Finance, Strategy and Performance at Ipswich Hospital NHS Trust, covering Finance, Strategy, Partnerships and Commercial Contracts and IT. Before joining Ipswich in 2013, Paul spent three years as Executive Director of Finance at the East of England Ambulance Service. He has worked in a range of Finance roles across the East of England, including at Mid-Essex Hospitals Trust, as well as at Barts and The London NHS Trust and local PCTs.



Will Bailey (WB)
Director of Operations, Cambs GP Network (CGPN)

Will is the Practice Manager at Comberton Surgery and has worked in primary care since the age of 14 in several local practices, in administrative, dispensing, clinical and, finally, practice management roles. He was on the steering group at the inception of CGPN, helping to shape the organisation.

He is particularly motivated to improve the primary care workforce; he was a founder of the local Community Education Provider Network (CEPN), and still sits on its board. He also has a keen interest in the application of new technologies in Primary Care.



Neil Modha (NM)
GP, Greater Peterborough Network

Neil Modha joined the STP Board in 2018 as Chair of the Greater Peterborough Network, a federation helping to bring GP practices closer together. Neil is also co-chair of the Northern Alliance of Providers alongside Caroline Walker.

Neil is a practising GP Partner and Trainer at Thistle Moor Medical Centre in Peterborough which looks after 25,000 patients. The population he serves is one of the most deprived in the CCG. Neil gained his medical degree and healthcare management degree from Imperial College in London.

Neil was previously Chief Clinical Officer at Cambridgeshire and Peterborough Clinical Commissioning Group from its inception as a shadow CCG in June 2012 until 2016.



James Morrow (JM)
GP, Granta

James is a highly experienced General Practitioner with more than 20 years experience in large NHS general practices.

As managing partner at Sawston Medical Practice, James led it to an Care Quality Commission Outstanding award. He also initiated and led the merger process of local practices to create Granta Medical Practices, a consortium of local practices under one management team. He was elected as Managing Partner of the merged practices.

James trained at both the Universities of Cambridge and Oxford, before taking a 1st class law degree from the Open University. He co-founded and ran an independent sector medical screening company and was the founder chair of Assura Cambridge LLP.

James chaired the Cambridgeshire system Integrated Care Pilot, is a member of the Cambridge Health Network, and is a senior clinical tutor for the University of Cambridge. He is a past president of the Cambridge Medical Society and an elected member of the Cambridgeshire Local Medical Committee.



Stuart Shields (SS)
GP, West Cambs Federation

Stuart trained at Liverpool University before working for three years at the Chelsea and Westminster Hospital GP training. After a short time working in the Andover area, he joined a GP Practice in March, Cambridgeshire.

Whilst there, he campaigned for the community hospital, was chair of the regional commissioning network and helped set up community ultrasound and pulmonary rehabilitation. He has an interest in psychology, respiratory disease and weight loss.



Mustafa Malik (MMA)
Chief Executive Officer, Greater Peterborough Network (GPN)

Mustafa is a member of the STP Board in this role as Chief Executive Officer of the Greater Peterborough Network Team (GPN). GPN is a GP Federation supporting GP surgeries in and around Greater Peterborough.

Mustafa previously worked for Urgent Care Cambridgeshire



Catherine Pollard (CP)
Executive Programme Director, SDU

Catherine Pollard joined the System Development Unit in October 2017 as Executive Programme Director.

Previously Catherine worked as Director of Strategy at University College London Hospitals Foundation Trust. Before this Catherine worked for Monitor for nearly five years, first as Director of Pricing Strategy and Integrated care, then as Provider Sustainability Solutions Director, working in Cambridgeshire and Peterborough developing our original STP. Catherine has also worked for over five years as a management consultant, she started her NHS career in tower hamlets in 2010, working to integrate the local acute and community based services around GP networks.



Catherine gained her BA in Philosophy, Politics and Economics from the University of Oxford followed by her MA in history of Art from University College London.

Guy Watkins (GW)
Chief Executive, LMC

Dr Guy Watkins was a GP partner in the south of the county for ten years, but for the least 17 years has worked full time as the Chief Executive of Cambridgeshire LMC, the organisation recognised in statute as representative of GP providers in the county. He is the immediate past Chair of the UK Conference of LMCs and is a member of the BMA's GPs Committee.



Paul Marshall (PM)
Business Development Manager, EEAST

Paul Marshall joined the STP Board in 2017 in his role as Sector Head of Service Delivery for Cambridgeshire and Peterborough within the East of England Ambulance Service NHS Trust (EEAST).

Paul became the Sector Head of Service Delivery in 2017 from his position as Business Development Manager at EEAST, which he held for 3 years; previous to this Paul worked for 12 years in the private sector as a Brand Manager for a UK manufacturing company, with UK wide distribution and worldwide exports, after retiring from Buckingham Fire and Rescue Service, in which he served in for 16 years.

