

STP Board

Date: Thursday 27 September 2018
Time: 14:15 – 17:15
Location: Board Room, Elizabeth House, Fulbourn.

Present:

Mike More (MM) Chair, CUHFT – *Chair*
Roland Sinker (RS) Interim STP Accountable Officer and Chief Executive, CUHFT
Tracy Dowling (TD) Chief Executive, CPFT
Rob Hughes (RH) Chairman, NWAngliaFT
Stephen Graves (SG) Chief Executive, NWAngliaFT
Caroline Walker (CW) Designate Chief Executive, NWAngliaFT
Gary Howsam (GH) Clinical Chair, CCG
Liz Robin (LR) Director of Public Health for Cambridgeshire & Peterborough
Wendi Ogle-Welbourn (WO-W) Corporate Director: People and Communities, PCC Social Care and Health.
Mustafa Malik (MMa) Chief Executive, GPN
Neil Modha (NM) GP, GPN
Will Bailey (WB) Director of Operations, Cambs GP Network
Catherine Pollard (CP) Executive Programme Director, SDU
Alex Gimson (AG) CAG Chair Jan Thomas (JT) Chief Officer, C&P CCG
Nicola Scrivings (NS) Chairman, CCS Stuart Shields (SS) GP, West Cambs Federation
James Morrow (JM) GP, Granta Paul Scott (PS) FPPG Chair
Guy Watkins (GW), LMC Chief Exec for Cambridgeshire

In attendance:

Alison Ives (AI) System Governance Manager, SDU – *Minutes*
Coral Major (CM) DoH Placement, SDU – *Observing*

Apologies:

Prof John Wallwork (JW) Chairman, Papworth
Sarah Boulton (SB) Chair, EEAST Stephen Posey (SP) Chief Executive, Papworth
Matthew Winn (MWi) Chief Executive, CCS Councillor
Anna Bailey (AB) Chair of Adults Committee, CCC Councillor
Wayne Fitzgerald (WF) Deputy Leader and Cabinet Member for Integrated Adult Julie Spence (JS) Chair, CPFT
Paul Marshall (PM) Business Development Manager, EEAST
Gillian Beasley (GB) Chief Executive, CCC

Agenda

Action

Welcome and introductions

(SG left the meeting at 14.20)

Declarations of Interest: None declared.

Notification of AOB or other issues: Regional Review

Minutes from the previous meeting and outstanding actions: The minutes from the meeting held on the 31 May were **agreed** as a true reflection of the discussion

Matters arising: Item 100 on the Action and Decision log: STP MOU and Governance Framework remains un-signed and is still being discussed.

1 Patient/Public Focus: Stroke Pathway

AG presented a stroke patient's story on behalf of Liz Warburton, including an update on how thrombectomy is delivered for the local and regional population (likely 460 cases per year).

The STP Board thanked AG for the presentation.

STP Board **agreed** the following moving forward: rotation of patient stories to be presented which include successes and challenges, the whole pathway from prevention to rehab, organisational complexities, and any reflections into strategic thinking.

2. Short term

2.1 A&E Performance

The A&E Delivery Boards are sharing good practice and learning however to maintain this progress. It was note that it is important to ensure the appropriate seniority of people are attending the meetings.

Action: CW and RS to discuss and ensure the right delegates are invited to A&E Delivery Boards. CW/RS

JT made reference to factors happening outside of our STP, notably The Queen Elizabeth Hospital Kings Lynn NHS Trust and United Lincolnshire Hospitals NHS Trust. These need to be considered through the A&E Delivery Boards.

2.2 Delayed Transfers of Care

The STP Board **noted** the Delayed Transfers of Care (DTOC) report.

JT presented to the STP Board the 12-point plan and emphasised that this is not new. The CEOs across Cambridgeshire and Peterborough have given this considerable attention, with work continuing with more focus and inclusivity. The plan sets out to simplify how we operate, challenging entrenched behaviours.

It was agreed to keep the 3.5% DTOC ambition but that the trajectory to this over this winter should be deliverable (and delivered).

WO-W noted that there were a number of things to add to the plan following the Local Government Association, Cambridgeshire and Peterborough Health and Social Care Peer Challenge, particularly around how other areas had reduced their DTOCs by getting the basics

right at an organisation level and sustaining focus on delivering the DTOC plan.

Primary Care partners are keen to play their part, though recognise this might be in the medium term via the integrated neighbourhoods given their own immediate workforce and workload challenges.

Action: JT will circulate the actions falling out of the DTOC programme plan. **JT**

2.3 Financial Plan

The STP Board **noted** the Drivers of the Deficit report.

The Drivers of the Deficit work was well received by the STP Board and thanks were made to the Financial Planning and Performance Group.

GW pointed out that GPs might not be in deficit but could possibly still be in financial distress.

WO-W requested to have the Local Authority budget overlaid.

The Drivers of the Deficit work focuses on what the STP is doing differently to other areas, which may miss opportunities to reduce unnecessary expenditure seen in all areas of the country

The STP Board **noted** the Medium Term Financial Plan and the Capital bids.

3 Medium Term

3.1 North Provider Alliance Delivery Group – update

STP Board **noted** the North Alliance Delivery Group report. NM presented the initial plans since the inception of the North Alliance Delivery Group in June 2018. The Delivery Group have agreed to focus on five priority areas that align to the STP priorities.

- Develop Neighbourhood infrastructure: City Care Centre
- Develop Integrated Neighbourhood infrastructure: placed based care
- Intermediate Care: DTOC
- Intermediate Care: JET redesign
- Prevention and health promotion

Work is on-going around the phasing of the Integrated Neighbourhoods to ensure the progress is made.

The group discussed the different views across the System about what Integrated Neighbourhoods are, as Neighbourhoods can mean something different to each partner.

3.2 South Provider Alliance Delivery Group – Update

STP Board **noted** the South Provider Alliance Delivery Group report.

The focus of the South Provider Alliance Delivery Group is currently on how to achieve system wide thinking and a system wide approach. Discussion followed the same path as for the North around Integrated Neighbourhoods and it was collectively agreed that this work was important.

4 Other Matters

4.1 Narrative and stakeholder plan

The STP Board **agreed** to develop a co-ordinated approach to engaging with key nationally-influential stakeholders and to provide commentary on the Cambridgeshire and Peterborough System Working Narrative.

Action: STP Board to provide comments on the Stakeholder plan to All Stephen Posey and/or Catherine Pollard

The next step is to produce a stakeholder map and STP Board members will be asked to contribute to developing a schedule of key nationally-influential stakeholders.

4.2 Longer term models for greater integration and STP Leadership

(GH chaired this agenda item)

Mike More proposed that during this discussion he left the room so that members could openly discuss the leadership of the STP considering that both the Interim Independent STP Chair and Interim STP AO roles are occupied by members of the CUH Board.

(MM left the meeting.)

The STP Board **agreed** to keep the leadership of the STP stable for the next 6 months. A discussion would commence in January 2019 on the process/appropriateness of recruiting an Independent Chair, alongside considering options for the STP's longer term model. It was **noted** that the NWAFT Board were concerned that issues may be viewed through a 'southern lens' but were somewhat reassured that every effort will be made to ensure meetings are in the North where possible.

4.3 Devolution

(MM entered the meeting and resumed his role as Chair.)

The STP Board **noted** the report on Devolution.

Members of the STP Board collectively agreed to continue open conversations with the Mayor and ResPublica around the devolution debate and ensure it is clear we are committed to the plan.

STP Board **agreed** that the handling of Devolution is important and to engage with the Mayor in order to work with us.

4.4 Digital Strategy

The STP Board **noted** the Digital Strategy and the Digital capital bid applications.

The STP Board **agreed** that it is important we can work as a System and that joined-up working is vital.

4.5 Important Issues

The STP Board **noted** the contents of the report.

RS outlined that HCE members will be invited to discuss and plan/pause which priorities should be discussed at subsequent meetings

5 AOB

5.1 Risk Assurance

The STP Board **noted** the contents of this report.

Since the meeting on 31 May 2018 the risk register has remained unchanged.

Tension between short and long-term focus was identified and it was **agreed** to be added to the risk register.

Action: Add a risk on the tension between short and long-term focus to register **AI**

5.2 AOB

The Cambridge and Peterborough STP Regional Review is taking place on Thursday 4 October. Invitations have been extended to the STP Board to present on where we are as an STP.

The meeting closed at 17:25.

Author: Alison Ives, System Governance Manager, September 2018