

Report to STP Board: 22 January 2019

<b>Agenda item:</b>	3.2		
<b>Title:</b>	North Alliance - Update		
<b>Lead:</b>	Neil Modha, co-chair, North Alliance and Caroline Walker, co-chair, North Alliance		
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<b>Report purpose</b> ( <i>Please mark one in bold</i> )			
APPROVAL	DECISION	<b>ASSURE</b>	INFORM
<b>Link to STP Priorities</b> ( <i>Please mark all applicable in bold</i> )			
AT HOME IS BEST	SAFE & EFFECTIVE HOSPITAL CARE, WHEN NEEDED	WE'RE ONLY SUSTAINABLE TOGETHER	<b>SUPPORTED DELIVERY</b>
<b>Committees/groups where this has been presented to before</b> ( <i>including date</i> )			
Health and Care Executive (HCE) 20 December 2018			

<b>Purpose of the paper</b>
This paper updates the Sustainability and Transformation Partnership (STP) Board on the progress to date, successes and outlines the next steps for the North Alliance.
<b>The STP Board is invited to:</b>
The STP Board is asked to note the contents of this report.

## 1. INTRODUCTION / BACKGROUND

The North Alliance is making progress with the agreed five priorities:

- Integrated Neighbourhoods;
- City Care Centre;
- Delayed Transfers of Care (DTC);
- JET redesign; and
- Prevention and health promotion.

The group recognise that the Integrated Neighbourhoods work programme is the largest in scale and impact and therefore want this to be the biggest focus for the group.

This report outlines the progress over November and December and the next steps for each of the priorities.

## 2. BODY OF REPORT

### ***Purpose and benefit of the North Alliance.***

On the 9 November, members of the North Alliance participated in an Away Day that was facilitated by Kaleidoscope. The day included presentations from Steve Kell on the Larwood and Bawtry model of an Integrated Neighbourhood, and Clare Allcock who presented the East Grinstead Primary Care Home Model. The group discussed the role of the North Alliance, and the values required to deliver improvements in care and outcomes.

There was facilitated discussions around the setting of priorities through collaboration and negotiation across all partners. The membership of key leaders and influencers from the local system were identified as important as well as aspiring to improve public and patient feedback.

The members then discussed what success would look like for the Integrated Neighbourhoods in three months, six months, one year and what the criteria for measuring success would be and steps needed to achieve it. Their outputs have since informed the North Alliance Implementation Plan.

At the North Alliance meeting on 29 November members reflected that the day had been beneficial and positive, describing the day as interesting with lots of focus. The group reviewed the outputs from the day and defined their new Delivery Group values as:

- **Transparent:** We will be open and honest;
- **Collaborative:** We will collaborate not compete;
- **Challenging:** We will challenge ourselves to collectively deliver better outcomes from our population through working together;
- **Trust:** We work to inspire trust, while trusting in each other; and
- **Integrity:** We treat everyone with respect and dignity and honour our commitments.

The group plans to spend time at the January meeting to review how the group sets priorities. It was tentatively suggested that a follow up Away Day would be arranged for early 2019.

## ***Integrated Neighbourhoods***

The North Alliance continues to build momentum with its largest priority, Integrated Neighbourhoods. The Greater Peterborough Integrated Delivery Board (IDB) is a well-established, well-attended, meeting with pace and outputs. In addition to this there is growing appetite to progress in Huntingdonshire and Wisbech and Clinical Leads have been identified for all 3 areas. Huntingdonshire (West Cambs Federation footprint) is likely to have 4/5 Integrated Neighbourhoods and will require its own leadership and project team to support this.

The Greater Peterborough Integrated Delivery Board has focussed on reviewing and understanding the 160 potential opportunities that arose from the Ask and Offers exercise. They have been themed and prioritised to determine those with the greatest impact and those that are quick wins. The next step is to hold scoping meetings and agree on the priority areas before creating detailed implementation plans.

The following themes have been agreed by the group:

- Defining Neighbourhoods;
- Access to patient records;
- MDT Protocol;
- CPFT referral processes;
- Shared assessment tools;
- Training and awareness raising;
- Consultant in the community; and
- GP Practice care home alignment.

The IDB has been making progress on the Integrated Neighbourhood grouping using information on the current service provision, population health data, GP practice size and population economics. A detailed engagement process with practices across Greater Peterborough has commenced seeking their views on the methodology as well as what the practice grouping could best serve the local communities after which a decision is made on the Integrated Neighbourhood geographies.

To help improve current communication and cross organisation working the GP practices within Greater Peterborough have been given a poster detailing their current Neighbourhood Team members and the referral pathway (based on CPFT Neighbourhood team footprint). The next step for engagement with front line staff will be through Integrated Neighbourhood team lunches. This was initially planned for December however has been delayed due to a decision to review the Integrated Neighbourhood geographies. This will now not take place until the end of February/March 2019 and will start with the wave 1 sites.

The North Alliance has reviewed and contributed towards the Integrated Neighbourhood Framework which is presented separately to the STP Board.

An implementation plan has been created for the North (see Appendix one). It sets out the aspiration to have three Integrated Neighbourhoods in Greater Peterborough and one in Huntingdonshire live by April 2019. The North Alliance would like to highlight that to make the operational changes at a local, Integrated Neighbourhoods level, adequate programme management resource will be required. Staff with the appropriate knowledge, skills and experience should be realigned from the existing workforce within the system to support this programme. This resource should be required for 12-18months to support the Integrated Neighbourhoods being established.

The project support team will work with the Integrated Neighbourhoods to decide and define the resource required to support the Integrated Neighbourhood on an ongoing, permanent basis. This is likely to include clinical, support and management roles e.g. Integrated Neighbourhood Manager.

The North Alliance are refining the resource ask and plan to have this agreed by the end of January.

## ***City Care Centre***

A marketing event took place on 6 November which was well attended by interested partners and there has been a good number of expressions of interest received. A decision on the allocation of space was made at the end of November and the North Alliance will receive feedback at the January meeting.

## ***DTOC***

The North Alliance received an update on the DTOC reduction programme. The KPI reporting is underway with a full report being shared with the North and South Alliances in January 2019. The group will continue to receive monthly updates from this programme board and will help unblock issues if they arise.

## ***JET redesign***

The North Alliance remain sighted on the progress with JET. The steering group continue to implement and move forward with actions from the redesign agreement. Members from the North Alliance have requested an update from the CCG on the future commissioning arrangements and future planning for the service.

## ***Prevention and health promotion***

The North Alliance received a copy of the CCG Prevention Strategy which detailed the three main priority areas of focus:

- Smoking;
- Hypertension; and
- Workplace Health and the NHS.

The steering group have agreed that the initial focus of work will be around three demonstrator areas, Huntingdon North, Wisbech, and Central Peterborough. It was also agreed that workplace health would be a priority across public sector and NHS organisations. The next steps will be for the key partners to meet and determine the information required for each demonstrator area prior to project implementation and to review the remit of the Living Well Partnerships to ensure that there is no duplication.

## **3. RECOMMENDATIONS**

The STP Board are asked to note this report.

**10 January 2019**

**Appendices:            *Attachment 2 – North Alliance Implementation Plan***