

**Report to STP Board: 22 November 2018**

<b>Agenda item:</b>	4.1		
<b>Title:</b>	Longer term models for integration		
<b>Lead:</b>	Caroline Walker, Chief Executive, North West Anglia Foundation Trust and Matthew Winn, Chief Executive, Cambridge Community Services		
<b>Author:</b>	Laura Anthony, System Strategy Manager, System Delivery Unit		
<b>Report purpose</b> <i>(Please mark one in bold)</i>			
<b>APPROVAL</b>	DECISION	ASSURE	INFORM
<b>Link to STP Priorities</b> <i>(Please mark all applicable in bold)</i>			
AT HOME IS BEST	SAFE & EFFECTIVE HOSPITAL CARE, WHEN NEEDED	<b>WE'RE ONLY SUSTAINABLE TOGETHER</b>	SUPPORTED DELIVERY
<b>Committees/groups where this has been presented to before</b> <i>(including date)</i>			
Not applicable.			

**Purpose of the paper**

The forthcoming NHS planning guidance, the *NHS 10 Year Plan*, will set out an increased role for STPs and Integrated Care Systems (ICSs). We also anticipate being required to refresh our System's five-year plan by Summer 2019, with an ask to address *when* and *how* our System will take steps to integrate care more fully around three tiers: (1) as a System with a population of c.1 million; (2) as two place based Provider Alliances of c. 500k; and (3) as integrated neighbourhoods of 30-60k. A focused discussion will take place at the Sustainability and Transformation Partnership (STP) Board in January 2019 on evolving national and local thinking, to inform our longer-term model for the Cambridgeshire and Peterborough System.

This paper provides the STP Board with a proposed approach to preparing for the focused discussion at the STP Board in January 2019, regarding the longer-term integration of the Cambridgeshire and Peterborough System.

**The STP Board is invited to:**

The STP Board is asked to approve the proposed approach ahead of the focused January STP Board.

## 1. INTRODUCTION / BACKGROUND

We understand that the forthcoming NHS planning guidance, the *NHS 10 Year Plan*, will set out an increased role for STPs and Integrated Care Systems (ICSs). We also anticipate being required to refresh our System's five-year plan by Summer 2019, with an ask to address *when* and *how* our System will take steps to integrate care more fully around three tiers: (1) as a System with a population of c.1 million; (2) as two place based Provider Alliances of c. 500k; and (3) as integrated neighbourhoods of 30-60k. While we have made progress towards describing elements of these at a high level, as yet, we have not agreed a common vision of our long-term model for greater System integration, which would set out how these three tiers of integration will operate when they are fully mature. We also understand that there is likely to be more emphasis on prevention and addressing the wider determinants of health and well-being, including reductions in obesity and diabetes, and a longer-term focus on early years. Therefore, we need to describe our practical approach to System Integration to improve population health and well-being.

At the Health and Care Executive (HCE) and STP Board in September 2018, it was agreed to hold a focused discussion in January 2019 on evolving national and local thinking, to inform our longer-term model for the Cambridgeshire and Peterborough System. It should be noted that the current model continues alongside keeping the leadership of the STP as 'status quo' for the next six months in order to provide stability for the System.

## 2. BODY OF REPORT

Ahead of the focused STP Board meeting in January, this report outlines the proposed approach and time-line at high level to ensure colleagues across the System are clear on the scope of work and how they will be invited to contribute. Partners will be asked to contribute their views on how and when we take further steps towards greater System integration – principally at the level of the System and the level of North/South Provider Alliances (noting work ongoing elsewhere around integrated neighbourhoods), whilst taking into account the need for each partner organisation's strategies to be well understood. The output of the January Board session will support the refresh of our five-year plan, which we will need to complete by the early summer. Board members should note that guidance on refreshing the plan is expected and we will ensure that stakeholders and the public are involved in the process, as appropriate, from the outset.

### ***Proposed Approach***

Our approach should be to agree a set of guiding principles, supported by all partners, that guide the System model discussions, as follows:

- Person centred – putting local people, including patients of today and tomorrow, at the heart of the proposals;
- Inclusive – engaging with patients & the public, engaging with wider public service partners, gathering each partners' views on all questions;
- Aligned – to the 10-year plan; and
- Evidenced – drawing from work/lessons elsewhere (e.g., the other ICSs).

Trust amongst Partners was highlighted as a key theme for our System to focus on and it is imperative that Partner's views are aired and worked through to support future discussions. The focus of this work is likely therefore to be more on the direction of travel and less on the end state.

## ***Proposed Scope of work ahead of the STP Board in January***

To describe the extent to which we agree, and where we have different opinions on, the following areas of inquiry:

- How do we secure the health & well-being of local people?
- How do we organise ourselves to make best use of resources?
- How do we increasingly align public services?
- How do we take transparent decisions and improve accountability to local people?

## ***Proposed Next Steps***

Before the January Board session, we will gather views through interviews (minimum of all STP Board members) as well as bilateral feedback from all main partners on the key lines of inquiry, linking back to their 'asks' of the STP. We will also undertake visits/calls with the leading ICS around how they've answered these questions and what their answers have been.

A detailed time-table will be developed once we have more clarity on the timelines and requirements of the 10-year plan, including arrangements for appropriate stakeholder engagement.

## **3. RECOMMENDATIONS**

The STP Board is asked to approve the proposed approach to the focused January STP Board.

***12 November 2018***