

Report to STP Board: 22 November 2018

Agenda item:	3.2		
Title:	South Provider Alliance - Update		
Lead:	James Morrow, co-chair, South Provider Alliance and Nicola Ayton, co-chair, South Provider Alliance		
Author:	Aimee Venner, Head of Planning and Delivery, System Delivery Unit		
Report purpose <i>(Please mark one in bold)</i>			
APPROVAL	DECISION	ASSURE	INFORM
Link to STP Priorities <i>(Please mark all applicable in bold)</i>			
AT HOME IS BEST	SAFE & EFFECTIVE HOSPITAL CARE, WHEN NEEDED	WE'RE ONLY SUSTAINABLE TOGETHER	SUPPORTED DELIVERY
Committees/groups where this has been presented to before <i>(including date)</i>			
Not applicable.			

Purpose of the paper
<p>The Cambridgeshire and Peterborough Sustainability and Transformation Partnership (STP) recognise the importance of formalising natural relationships which tend to occur between providers all caring for the same population. This enables a focus on a place-based approach to delivering transformation across the system to support a preventative and holistic approach to care and support, enabling people to stay well at home for longer and more independently.</p> <p>This paper updates the Sustainability and Transformation Partnership (STP) Board on progress made by the South Provider Alliance.</p>
The STP Board is invited to:
<p>The STP Board is asked to note this report and provide any comments or feedback that will help the South Provider Alliance to meet its objectives on behalf of local patients and the public.</p>

1. INTRODUCTION / BACKGROUND

This paper updates the STP Board on the progress of the South Provider Alliance. The South Provider Alliance comprises providers of health and care serving the populations around Cambridge, south Cambridgeshire, Ely, and east Cambridgeshire - many of whom would use Addenbrooke's as their local hospital. The South Provider Alliance was formed over the summer and brings providers together to address the triple aims described in the *Five Year Forward View*: by improving the quality of care for patients and service users; outcomes for the local population and value for the taxpayer.

Working collaboratively to put patients and the population first, and organisational interests second, the South Provider Alliance has agreed the following priorities over the next 12 months:

- supporting the development of primary care networks covering around 30,000 to 60,000 people across the whole footprint;
- implementing Integrated Neighbourhoods, building out from primary care, starting with four local geographies;
- understanding and acting on population health data, as well as the knowledge and insight of local teams, to identify at-risk groups of patients and then provide proactive, preventative care and support.

2. PROGRESS TO DATE

The South Provider Alliance meets monthly and engagement and commitment from members is good. We have a shared view of our remit and common purpose. We are working closely with members of the North Provider Alliance to: share ideas; identify shared challenges for which action is required at STP level; and avoid wasted effort.

Integrated Neighbourhoods

The South Provider Alliance is working to create the right model of proactive, responsive care that keeps people well and out of hospital. Based on evidence from the rest of the country, we know that primary care must be at the heart of developing and leading this work in partnership with community services, mental health, social care, voluntary organisations and the local hospital.

We want to develop a System wide design framework that supports the implementation of this model over the next five years. Crucially, the framework must be clinically led; co produced with patients, staff and the public; and be sufficiently flexible to meet the needs of local people as well as providing a consistent description of integrated neighbourhood-based care which is recognised across Cambridgeshire and Peterborough.

We want to learn from best practice in other areas of the country that is having an impact, but we also want to build on some of the great work that is already happening locally.

Members of the South Provider Alliance will work together to test and implement Integrated Neighbourhood care in four local areas first: Granta; around Northstowe (North Villages); Cambridge North; and Ely. We will work intensively with these 'wave one' neighbourhoods to test and refine our interventions and establish a common model for wider adoption and adaption. Discussions with these areas are beginning, supported by Cambridgeshire and Peterborough Clinical commissioning Group (CCG) and the Cambridge GP Federation.

Alongside this, all members agree that developing primary care at scale covering the whole of the South Provider Alliance footprint is an essential building block for wider integration of community-based health and care. The Cambridgeshire and Peterborough CCG and GPs are working in partnership to lead this across the STP.

Over the next month we want to:

- Develop a common framework for Integrated Neighbourhoods;
- Agree our methodology for supporting wave one sites and primary care networks; and
- Set out our view on options for phasing and the resources required to deliver.

Cambridgeshire and Ely Population Health Data

The Provider Alliance agreed that, as well as data which supports an understanding of the population at STP level, we also need to understand the core characteristics and trends for each of our neighbourhoods. We are working with colleagues from public health, as well as the CCG and System Delivery Unit, to develop an exemplar data pack that would support the practical implementation of the integrated neighbourhood model.

This data and analysis will help to shape the common framework for integrated neighbourhoods for our local population, as well as giving practical insights into the specific interventions that will have the greatest impact for individual neighbourhoods.

Integrated Prevention Hub Pilot

Cambridgeshire County Council presented a proposal to run an Integrated Prevention Hub Pilot for two GP practices in Cambridge. This Social Action pilot aims to bring communities together to solve the issues they care about. The methodology is being pioneered by Support Cambridgeshire which is a partnership of trusted community organisations who currently provide Wellbeing Services. The project will run for four months and will gather data on the local population need, conduct surveys with the local population and work with current services, public and staff to develop ideas about how the needs of the local population could be improved.

Enhanced health in care homes

Cambridgeshire County Council, with support from Cambridgeshire and Peterborough CCG, presented an update on the targeted work they are doing to support care home residents across the STP. These interventions are based on national and international evidence and the national framework for Enhanced Health in Care Homes. There is emerging evidence that the programme is helping to keep care home residents well and prevent acute deterioration, as demonstrated by hospital admissions data for those residents.

Key risks

Members of the South Provider Alliance have agreed the following key delivery risks:

- STP member organisations have not yet allocated sufficient resource to the South Provider Alliance;
- Operational challenges and pressures represent an ongoing risk to delivery of longer-term improvement and care redesign; and
- There is a risk the forecast system deficit over the next three years will make it more challenging to make the case for investment in new care models.

3. RECOMMENDATIONS

The STP Board is asked to note this report and provide any comments or feedback that will help the South Provider Alliance to meet its objectives on behalf of local patients and the public.

12 November 2018