

Report to STP Board: 22 November 2018

Agenda item:	3.2		
Title:	North Provider Alliance - Update		
Lead:	Neil Modha, co-chair, North Provider Alliance and Caroline Walker, co-chair, North Provider Alliance		
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Report purpose (<i>Please mark one in bold</i>)			
APPROVAL	DECISION	ASSURE	INFORM
Link to STP Priorities (<i>Please mark all applicable in bold</i>)			
AT HOME IS BEST	SAFE & EFFECTIVE HOSPITAL CARE, WHEN NEEDED	WE'RE ONLY SUSTAINABLE TOGETHER	SUPPORTED DELIVERY
Committees/groups where this has been presented to before (<i>including date</i>)			
Health and Care Executive (HCE) 31 October 2018			

Purpose of the paper
<p>The Cambridgeshire and Peterborough Sustainability and Transformation Partnership (STP) recognise the importance of formalising natural relationships which tend to occur between providers all caring for the same population. This enables a focus on a place-based approach to delivering transformation across the system to support a preventative and holistic approach to care and support, enabling people to stay well at home for longer and more independently.</p> <p>This paper updates the STP Board on the progress to date and successes of the North Provider Alliance and outlines the next steps.</p>
The STP Board is invited to:
The STP Board are asked to note the North Provider Alliance Delivery Group report.

1. INTRODUCTION / BACKGROUND

The North Provider Alliance is making progress with the agreed five priorities;

- Integrated Neighbourhoods
- Peterborough City Care Centre
- Delayed Transfers of Care (DTC)
- Joint Emergency Team (JET) redesign
- Prevention and health promotion

An Away Day took place on 9 November 2018 to review the priorities and ambitions for the group. A verbal update on the outcome of this event will be presented to the STP Board.

This report outlines the progress since late September and the next steps for each of the priorities.

2. BODY OF REPORT

Integrated Neighbourhoods

At the September North Provider Alliance meeting it was agreed that the current approach to the Integrated Neighbourhoods priority is fragmented and there are several, different, pieces of work taking place to address the Integrated Neighbourhoods agenda, which do not always marry up. Members of the group have therefore spent time working with System colleagues to develop a framework that describes the definition, aims, approach (including resourcing) and phasing of implementation of the Integrated Neighbourhoods programme. This design framework will apply across both the north and south and be developed ahead of the next STP Board in January 2019.

In addition, the North Provider Alliance decided to use an away day to have some focussed time on Integrated Neighbourhoods, looking at the learning from elsewhere and then deciding on a local approach and phasing for this work.

Furthermore, the North Provider Alliance decided to focus on making operational changes at a local level via the Integrated Delivery Board (IDB) for Greater Peterborough and they are seeing good progress. This group covers the footprint of the four Neighbourhood Teams within Greater Peterborough and is focusing on increasing trust, improving communication and knowledge of services already in place by working through practical operational issues. The IDB has completed an 'asks and offers' piece of work which asks each organisation to identify three things they would like an organisation to do differently and in return three things they could offer to improve integrated working. This has generated a large number of ideas and areas of improvement than can be made to integrate services, streamline processes, improve the care we deliver for patients and experiences of staff. The IDB are now reviewing these ideas, creating themes and prioritising the work programme. The group aims to have a detailed delivery plan by the end of November to share with the North Provider Alliance.

Peterborough City Care Centre

A review of the capacity and space at the Peterborough City Care Centre highlighted an opportunity for the System to better utilise its clinical space with its partners. A marketing event took place on the 6 November to promote the current and future use of the space at the Peterborough City Care Centre. Interested parties will now register their interest and space will

be allocated based on agreed criteria including measuring against strategic priorities, social value and non-financial benefits. Improving the use of the City Care Centre, aligning clinical services and enabling system partners to co-locate with current services should help manage the increasing demand on our health service.

Delayed Transfers of Care (DTCO)

The North Provider Alliance supports the system-wide DTCO working group and the revised plan. System partners' Chief Operating Officers form the membership of the Discharge Programme Board, who have taken ownership for delivering the 3.5% target in their organisations. The North Provider Alliance will continue to receive monthly updates from this programme board and will help unblock issues if they arise.

Joint Emergency Team (JET) redesign

The North Provider Alliance remain sighted on the progress with the JET redesign proposal which was approved by Cambridgeshire and Peterborough Clinical Commissioning Group (CCG) on 25 September 2018. A steering group is now implementing the key recommendations from the redesign proposal and will report by exception to the North Provider Alliance. The group raised concern that the long-term funding and service provision of JET has not yet been addressed but are assured that this will be reviewed within the contracting meetings led by the CCG.

Prevention and health promotion

The North Provider Alliance received a detailed update on the System's Diabetes work programme within the September meeting. Concern had been raised on the System's ability to spend the national funding it has been awarded in the original time-frame. The Alliance received feedback that all monies would be spent within this financial year, except for workforce which, with NHSE agreement, will be rolled over to next year. The Diabetes Senior Responsible Officer (SRO) escalated an issue regarding the provision of a plaster room at Hinchingsbrooke. Following this escalation actions are being taken and an appropriate space has been identified within the hospital site.

A Prevention Steering Group has been established to progress the Prevention and Health Promotion priority and the first meeting took place on 16 October. Central to the prevention work is the Councils' work on *Think Communities*, which looks at ensuring public services support people to feel safe and are supported upstream to stem any problems developing. The group have a good understanding of the remit of this work and the risk of overlap with Integrated Neighbourhoods. There is agreement to ensure the geographical definition of community or neighbourhoods is common to both programmes. They have agreed to work on a range of projects covering short term (immediate – 18 months), medium term projects (18 months – 5 years) and longer-term projects (5 – 20 year return).

2019/20 Financial Solutions

The North Provider Alliance discussed the financial deficit for 2019/20 in the October meeting. The Alliance acknowledge the financial challenge and the need to identify system solutions. There are concerns regarding managing activity and attaching savings to the Integrated Neighbourhoods at this stage. The group would like to continue to focus on the Greater Peterborough pilot and refine the model and operational improvements that can be made before evaluating how affective this may be. The group realistically feel they would not be ready to predict the impact on activity and savings for this until February/March 2019.

3. RECOMMENDATIONS

The STP Board are asked to note the North Provider Alliance Delivery Group report

12 November 2018